

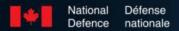
STRONG SECURE ENGAGED

CANADA'S DEFENCE POLICY

PROTECTION SÉCURITÉ ENGAGEMENT

LA POLITIQUE DE DÉFENSE DU CANADA







Strong. Secure. Engaged: Canada's New Defence Policy



Putting People First



Long-term
Capability
Investments



Spending Growth and Financial Transparency



Bold New Vision



Putting People First

People are the Canadian Armed Forces' (CAF) most valuable asset – highly skilled and well-supported personnel are at the core of Canada's new defence policy



Grow the Force



Enhance Care and Support



Improve Recruitment, Training, Retention

- + 3,500 Regular Force (71,500 total)
- + 1,500 Reserve Force (30,000 total)
 - + 1,150 Civilians (approx. 25,000 total)

Additional capacity and flexibility to sustain operations, support new priorities and deliver on new investments

\$198.2 M for a new Total Health and Wellness Strategy

200 new Medical Services
Branch personnel

Establish 1,200 personnel strong CAF Transition Group

\$6 M/year to enhance support for military families

Well-supported personnel and families enhance operational output and deliver on our responsibility to our people

25% women in CAF by 2026

Tax-free Pay for International Operations

Significantly reduced enrollment times

Comprehensive retention strategy

CAF able to recruit, train and retain highly skilled Canadians, fully take advantage of Canada's diverse population, and meet the personnel needs of modern military





Stable, Predictable, Realistic Funding

Strong, Secure, Engaged is affordable, achievable, and has been informed by a rigorous, evidence-based analysis of Canada's defence needs and the resources required to effectively deliver upon them over a 20-year horizon.

Defence spending will grow from \$18.9 billion to \$32.7 billion in 2026-27, an increase of more than 70%

\$62.3 billion in new funding over 20 years for \$553 billion total defence spending

\$47.2 billion over 20 years for 52 critical new equipment, infrastructure and information technology projects

By 2024-25, defence spending will grow to **1.4% of GDP**. Defence expenditure spent on major equipment will also reach **32%**, significantly exceeding the NATO target of 20%.



Reinvesting in and Modernizing Core Capability



- 15 Canadian Surface Combatants
- 2 Joint Support Ships
- 5-6 Arctic Offshore Patrol Ships
- Modernized Victoria-class submarines
- Enhanced naval intelligence, surveillance and reconnaissance systems, upgraded armaments, systems for future platforms



- Light Forces Modernization
- LAV mobility and survivability
- Modernized logistics and heavy engineering vehicles; C-IED
- Replace armoured combat support vehicles
- Ground-based air defence
- Enhanced ability to operate in remote regions
- Arctic mobility enhancements

ROYAL CANADIAN AVIAT



- 88 new advanced fighter aircraft
- Next generation multi-mission aircraft (CP-140 replacement)
- Next generation air-to-air tankertransport
- Replace utility transport aircraft
- Range of remotely piloted systems
- Space capabilities (global satellite communications, surveillance of space, ISR)

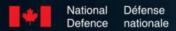
Joint Capabilities

- Joint command and control systems and communications Improved crypto, info ops and cyber capabilities
- Joint signals intelligence
- Improved joint deployable HQ and signals regiment
- Improved Chemical, Biological, Radiological, Nuclear and Explosive detection and response capabilities

Special Operations Forces

- Next generation integrated soldier system, land and maritime mobility and fighting vehicle platforms
- Modernized C4

- Airborne ISR platforms
- Recapitalize commercial pattern armoured vehicles



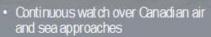


A New Canadian Vision for Defence: STRONG, SECURE, ENGAGED.

SECURE

in North America





- · Modern and effective NORAD
- Strong defence relationship with the U.S.
- Outting edge defence research

ENGAGED in the world



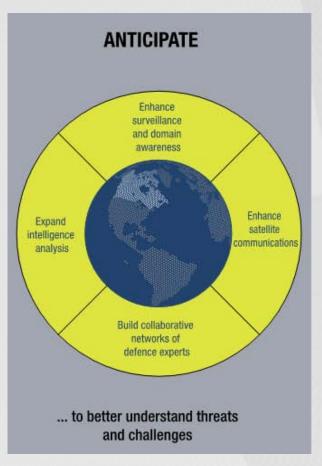
- · Robust commitment to NATQ UN and Coalitions
- · Support to Canadian interests and humanitarian assistance
- Improved early warning
- Integrated capacity building with partners

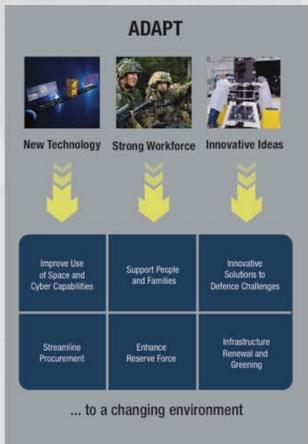
AGILE, COMBAT READY CANADIAN ARMED FORCES AND RESILIENT PEOPLE AND FAMILIES





A New Canadian Approach: ANTICIPATE, ADAPT, ACT.







... with decisive military capability

across 8 core missions, with modern equipment

and highly trained personnel





Better meeting CAF needs through enhanced procurement and innovation

Effective Procurement

Growth and professionalization of the procurement workforce

50% reduction in Departmental timelines for low-risk and low-complexity projects

Enhanced contracting authority to allow Defence to manage over **80% of** procurement contracts internally

Regular report cards on major procurements to enhance transparency with industry and Canadians

Well-equipped, modern, relevant, combat-ready Canadian Armed Forces

> Well-paying jobs for Canadians

Export opportunities for Canadian Industry

Innovation for Defence Excellence and Security (IDEaS)

\$313 million over five years / \$1.6 billion over 20 years to:

- Create clusters of defence innovators to conduct research and development
- Hold competitions that invite innovators to present solutions to specific defence and security challenges
- Implement flexible new procurement mechanisms that allow Defence to develop and test ideas and follow through by acquiring the most promising ones





STRONG. SECURE. ENGAGED: AT A GLANCE

STRONG AT HOME

- Enhanced air and maritime surveillance and control, including Arctic
- Concurrent response to multiple domestic emergencies
- Support to counter-terrorism
- Search and rescue support
- Innovative defence sector

SECURE IN NORTH AMERICA

- · Modernize NORAD with the US
- Expanded aerospace and maritime domain awareness and control
- · Cutting edge defence research

ENGAGED IN THE WORLD

CAF prepared to conduct:

- 2 major sustained deployments
- 1 major time-limited deployment (6-9 months)
- 2 minor sustained and 2 minor time-limited deployments
- 1 DART mission
- 1 Non-combatant Evacuation Operation

DEFENCE FUNDING

Increase defence spending from \$18.9B in 2016-17 to **\$32.7B** by 2026-27

NEW INITIATIVES

Put our People First

New Total Health and Wellness Strategy Reinvented transition of ill and injured to service/civilian life

Develop a comprehensive military family plan Grant tax relief for deployed operations Integrate GBA+ and meet gender & diversity targets

Increase of 3,500 Regular Force for key priorities

Increase of 1,500 Reserve Force – full-time capability through part-time service

Increase of 1,150 civilians to support operations

Invest in the Future Force

Rebuild core capabilities: 88 advanced fighter aircraft, 15 surface combatants, 2 joint support ships, 5-6 Arctic offshore patrol ships

Increase emerging capabilities in cyber, space, and remotely piloted vehicles to maintain effectiveness and interoperability with allies

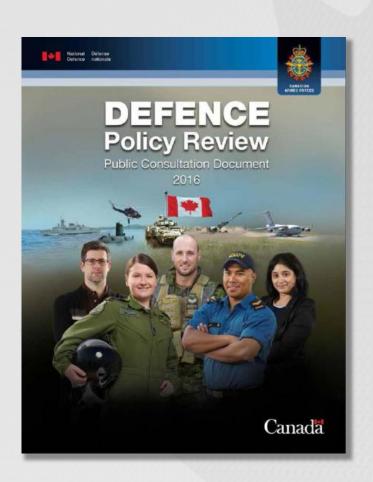
Capability enhancements, including intelligence, satellite communications, surveillance and logistics

Modernize the Business of Defence A transformative innovation agenda with defence research clusters linked to procurement More accountable, transparent, and streamlined defence procurement process Reduced carbon footprint through green infrastructure and focus on energy efficiency Modernized infrastructure management through expanded partnership with the private sector

ANNEX A



An Unprecedented Consultation Process



Public

Over **20,000 entries** on public consultation portal, strong social media engagement and public interest

Parliament

House and Senate defence committees conducted studies, and over **50 MPs** hosted community consultation events

Experts

Nine expert roundtable discussions across the country, including special events on industry, gender and indigenous issues

Allies

Minister and officials exchanged insights and lessons learned with allies and partners – including a number who have recently completed or have ongoing reviews

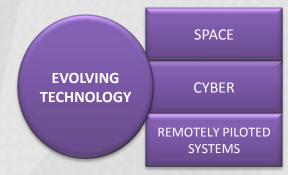
ANNEX B



A Complex and Unpredictable Security Environment







IMPLICATIONS OF A CHANGING GLOBAL CONTEXT – CANADA MUST:

- Promote peace and stability abroad to maintain security at home
- Have a well-educated, flexible, diverse, combat-ready military capable of conducting a wide range of operations
- Develop sophisticated awareness of the operating environment and the human dimension of conflict to better predict and respond to crises
- Develop advanced capabilities to keep pace with allies and potential adversaries
- Bolster its ability to respond to increasingly severe natural disasters at home and abroad

- Continue to be a responsible, value-added partner with NORAD, NATO and Five Eyes
- Balance traditional relationships with the need to engage emerging powers
- Address threats stemming from terrorism and the actions of violent extremist organizations, including in ungoverned spaces
- Enhance its ability to operate in the North and work closely with allies and partners
- Work closely together with the US on NORAD modernization to defend North America